Appendix 1

				Analysis of variance	
	Current (Revised) Budget 2018/19	Actual Expenditure £	Variation to Revised £	Controllable Budget Variance £	Non Controllable Recharge Variance £
General Fund					
Community Development	1,526,400	1,462,792	(63,608)	(35,649)	(27,960)
Housing, Health & Well-being	2,321,800	1,924,462	(397,338)	(299,324)	(98,014)
Public Protection	1,527,600	1,338,578	(189,022)	(173,611)	(15,411)
Environment	4,618,300	4,628,780	10,480	52,349	(42,968)
Growth & Regeneration	892,600	814,062	(78,538)	(26,470)	(52,067)
Resources & Reputation	1,786,900	508,969	(1,277,931)	(1,513,251)	236,420
General Fund	12,673,600	10,677,644	(1,995,956)	(1,995,956)	0
Transfer to/from Earmarked Reserves	(771,600)	1,072,791	1,844,391	0	0
Total	11,902,000	11,750,435	(151,565)	(1,995,956)	0

Community Development Portfolio. Outturn Summary 2018/19

				Analysis	of Variance
	Current Approved Estimate 2018/19	Actual Expenditure £	Variation to Estimate £	Controllable Budget Variance £	Non Controllable Recharge Variance £
Community Development					
Democratic Mgt & Representation	669,000	617,951	(51,049)	(28,236)	(22,813)
Committee Services	0	0	0	0	0
Localities	154,900	155,144	244	2,815	(2,572)
Community Grants	283,400	268,576	(14,824)	(16,310)	1,486
The Arts & Tourism	46,400	44,723	(1,677)	289	(1,966)
Community Centres	221,500	213,396	(8,104)	(6,063)	(2,042)
Markets & Events	151,200	163,002	11,802	11,856	(54)
Community Development	1,526,400	1,462,792	(63,608)	(35,649)	(27,960)

Transfer to/(from) Earmarked Reserves	(78,900)	(53,407)	25,493	25,493	0
Total	1,447,500	1,409,385	(38,115)	(10,156)	(27,960)

Total Controllable Variance for Portfolio of (£36K) underspend

Democratic Mgt & Representation - £28.2K Underspend

Variance due to vacant post and underspend on twinning visit offset with lower contribution from reserves.

Localities - £2.8K Overspend

No major variances

Community Grants - £16.3K Underspend

Variance mainly due to year 2 income received for the Heritage Brought Alive project, resulting in a net transfer to reserves.

The Arts & Tourism - £0.3K Overspend

No major variances

Community Centres - £6.1K Underspend

Savings mainly due to vacant posts being covered on a casual basis and associated pension costs partly offset with additional income on bookings in Community Centres.

Markets & Events - £11.9K Overspend

Variance mainly due to alternate delivery of Arnold Carnival partially offset with savings on other events.

Transfer to / (from) Earmarked Reserves Analysis - £25.5K

Variance due to additional net contribution to reserves for the Heritage Lottery Grant Funding £23k and Haywood Road Community Centre improvements works (£3.4k) also a lower contribution from reserves for the Twinning programme £2.7k.

Housing, Health & Well-being Portfolio. Outturn Summary 2018/19

				Analysis	of Variance
	Current Approved Estimate 2018/19	Actual Expenditure £	Variation to Estimate £	Controllable Budget Variance £	Non Controllable Recharge Variance £
Housing, Health & Well-being					
Housing Needs	358,100	284,426	(73,674)	(59,272)	(14,402)
Leisure Services Division	172,900	145,262	(27,638)	(28,148)	510
Calverton Leisure Centre	257,400	210,869	(46,531)	(37,043)	(9,488)
Carlton Forum Leisure Centre	222,800	131,948	(90,852)	(32,141)	(58,711)
Redhill Leisure Centre	199,300	247,954	48,654	17,085	31,569
Arnold Theatre	112,800	94,065	(18,735)	(18,570)	(165)
Arnold Leisure Centre	336,500	313,981	(22,519)	(37,035)	14,515
Richard Herrod Centre	327,500	291,655	(35,845)	(22,844)	(13,001)
Health & Exercise	0	0	0	0	0
Sports Development	32,700	26,899	(5,801)	(3,267)	(2,534)
Council Tax Benefits	(26,000)	(32,755)	(6,755)	(6,755)	0
Rent Allowances	(130,400)	(200,056)	(69,656)	(69,656)	0
Housing Benefit Administration	456,700	404,645	(52,055)	(5,749)	(46,305)
Rent Rebates	1,500	5,571	4,071	4,071	0
Housing, Health & Well-being	2,321,800	1,924,462	(397,338)	(299,324)	(98,014)
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Transfer to/(from) Earmarked Reserves	(11,900)	138,061	149,961	149,961	0
Total	2,309,900	2,062,523	(247,377)	(149,363)	(98,014)

Total Controllable Variance for Portfolio of (£299K) underspend

Housing Needs - £59.3K Underspend

Variance mainly due to receipt of additional Homelessness grant, used in part to fund additional homelessness expenditure, with remainder transferred to reserves.

Leisure Services Division - £28.1K Underspend

Variance due to re-phasing of the Leisure Transformation project into 19/20 offset by transfer to reserves.

Calverton Leisure Centre - £37K Underspend

Variance mainly due to an increase in swimming lesson and membership income partially offset by a contribution to the leisure strategy reserve to support future transformation and a reduction in pay and play and squash income. Reduced employee expenditure due temporary management arrangement. Savings on joint use budgets offset with transfers to reserves.

Carlton Forum Leisure Centre - £32.1K Underspend

Variance mainly due to additional swimming and membership income partly offset by expenditure on casual staff and contribution to leisure strategy reserve to support future transformation

Redhill Leisure Centre - £17.1K Overspend

Variance mainly due to reduced membership income partially offset with additional income from the all weather pitch, employee savings on vacant posts and saving on joint use offset with contribution to reserves.

Arnold Theatre - £18.6K Underspend

Variance mainly due to the development of the cinema programme, resulting in an increase in income partially offset by additional associated costs.

Arnold Leisure Centre - £37K Underspend

Variance mainly due to additional swimming lesson income partially offset with an additional contribution to leisure strategy reserve to support future transformation and employee savings on vacancies being covered on a casual basis.

Richard Herrod Centre - £22.8K Underspend

Variance mainly due to increased income from use of community room by the playgroup, bar and catering income. Employee savings due to vacancies being covered on a temporary basis.

Sports Development - £3.3K Underspend

Variance mainly due to saving on changing lifestyle budget transfer to reserves.

Council Tax Benefits - £6.8K Underspend

Variance due to additional income from the run off of the CTB scheme, which was abolished in 2013.

Rent Allowances - £69.7K Underspend

Additional overpayment recoveries which are unpredictable by nature, and this was especially the case in 2018/19 given the re-scheduled rollout of Universal Credit. This also led to slightly lower than anticipated contribution to the Bad Debts provision.

Housing Benefit Administration - £5.7K Underspend

Additional New Burdens grant and summons income partly offset by contribution to reserves.

Rent Rebates - £4K Overspend

A small subsidy adjustment was made in relation to the 2017/18 audit.

Transfer to / (from) Earmarked Reserves Analysis - £150K

Major variance due to grant funding received for housing needs resulting in a net addition to the Homeless Reduction Reserve of £55.2k. Additional contributions to the leisure strategy reserve £50k, the Leisure Transformation Reserve £24.5k, the Housing Benefit Reserve of £12.4k for New Burden grant is offset with an additional contribution from the reserve of (£13.7k) to fund computing expenditure. A transfer to Joint Use Maintenance Reserves for Leisure Centres of £17.5k, contributions to other Leisure reserves of £5.3k for Sport England Grant funding and £3.5k for the social prescribing project, partially offset with an addition contribution from joint use reserves for Redhill Leisure Centre Boiler works of £5k.

Public Protection Portfolio, Outturn Summary 2018/19

	Current Approved Estimate 2018/19	Actual Expenditure £	Variation to Estimate £	Analysis Controllable Budget Variance £	s of Variance Non Controllable Recharge Variance £
Public Protection					
Licencing & Hackney Carriages	103,100	42,734	(60,366)	(19,672)	(40,695)
Environmental Protection	339,300	326,227	(13,073)	(425)	(12,647)
Food, Health & Safety	234,600	223,248	(11,352)	(4,733)	(6,619)
Comm Protection & Dog Control	631,900	604,227	(27,673)	(12,383)	(15,289)
Public Sector Housing	218,700	142,141	(76,559)	(136,397)	59,839
Public Protection	1,527,600	1,338,578	(189,022)	(173,611)	(15,411)

Transfer to/(from) Earmarked Reserves	(47,000)	121,350	168,350	168,350	0
Total	1,480,600	1,459,928	(20,672)	(5,261)	(15,411)

Total Controllable Variance for Portfolio of (£174K) underspend

<u>Licencing & Hackney Carriages - £19.7K Underspend</u>
Underspend due to additional taxi licencing income and staff vacancies.

Environmental Protection - £0.4K Underspend No Major Variances

Food, Health & Safety - £4.7K Underspend
Variance due to lower than expected expenditure on travel and water sample testing offset with lower associated income.

Community Protection & Dog Control - £12.4K Underspend

Variance due to underspend on the Sanctuary Scheme offset with an additional contribution to the community and crime reserve. Additional contributions from Pub/Shop radio scheme offset with a lower contributions from Reserve, and higher expenditure of CCTV replacements offset with additional contribution from reserves.

Public Sector Housing - £136.4K Underspend

Variance due to income from Selective Licencing Scheme and additional income from repayments of improvements grants offset with transfers to reserves.

Transfer to / (from) Earmarked Reserves Analysis - £168.3K

Major variance due to additional transfers to reserves for Selective Licencing income to be used to deliver the project in 2019/20, £141.5k, additional contribution to community & crime reserve £20k, S106 for air quality grant £2.5k, lower contribution from reserves for Pub/shop radio reserve as upgrade funded from additional in year contributions £6k, and Hospital to Home scheme £1.5k offset with a higher contribution from the CCTV reserve for additional CCTV replacements (£4k).

Environment Portfolio. Outturn Summary 2018/19

				Analysis of Variance		
	Current Approved Estimate 2018/19	Actual Expenditure £	Variation to Estimate £	Controllable Budget Variance £	Non Controllable Recharge Variance £	
Environment						
Waste Management	2,138,700	2,122,819	(15,881)	(4,145)	(12,836)	
Trade Waste	(120,400)	(145,088)	(24,688)	(5,770)	(18,918)	
Street Care	943,200	884,428	(58,772)	(1,748)	(57,025)	
Public Conveniences	21,300	19,629	(1,671)	(2,236)	565	
Direct Services Service Support	12,000	1,644	(10,356)	1,505	(11,861)	
Building Services	7,000	975	(6,025)	(533)	(5,492)	
Car Parks	96,800	102,066	5,266	9,345	(4,078)	
Fleet Management	(19,400)	0	19,400	40,620	(21,220)	
Parks	1,707,200	1,764,933	57,733	4,228	53,505	
Parks - External Works	16,700	41,532	24,832	5,603	19,229	
Cemeteries	(184,800)	(164,157)	20,643	5,482	15,162	
Environment	4,618,300	4,628,780	10,480	52,349	(42,968)	

Transfer to/(from) Earmarked Reserves	(48,900)	(34,774)	14,126	14,126	0
Total	4 569 400	4.594.006	24 606	66 474	(42 968)

Total Controllable Variance for Portfolio of £52K overspend

Waste Management - £4.1K Underspend

Variance due to employee savings from a reduction in overtime offset by bin purchases and a shortfall in recycling income.

Trade Waste - £5.7K Underspend

Variance mainly due to slightly higher than anticipated Trade Waste income

Street Care - £1.7K Underspend

No major variances

Public Conveniences - £2.2K Underspend

No major variances

Direct Services Service Support - 1.5K Overspend

No major variances

Building Services - £0.5K Underspend

No maior variances

Car Parks - £9.3K Overspend

Variance mainly due to reduced parking fine income and Long Stay permit sales, offset by a lower contribution to reserves. Increased Pay & Display receipts and a maintenance underspend resulting from delays in emergency car park resurfacing works offset with lower contribution from reserves.

Fleet Management - £40.6K Overspend

Variance mainly due to lower vehicle sales, higher fuel prices, and insurance excess payments, partially offset by reduced tyre and transport hire expenditure.

Parks - £4.2K Overspend

Variance mainly due to additional expenditure on Repairs, Maintenance and Equipment partly offset by additional park improvement grant transferred to reserves. Underspend on plastic clever scheme offset by a reduced contribution from reserves.

Parks - External Works - £5.6K Overspend

Variance mainly due to underachievement of income by the tree teams, partly offset by additional income from other external works.

Cemeteries - £5.5K Overspend

Variance mainly due to reduced income and cost of assisted burials, partly offset by an underspend on utilities.

Transfer to / (from) Earmarked Reserves Analysis - £14.1K

Variance due to lower contribution to the car parking reserve as income lower than expected £23.6k offset with additional contribution to reserves for Park Improvement grant funding and reduced contribution required for Plastic Clever £5k and a lower contribution from reserves for the car park resurfacing project which has slipped into 2019/20 £15k.

Growth & Regeneration Portfolio. Outturn Summary 2018/19

	Current Approved Estimate 2018/19	Actual Expenditure £	Variation to Estimate £	Analysis Controllable Budget Variance £	of Variance Non Controllable Recharge Variance £
Growth & Regeneration					
Development Service Support	(400)	1,112	1,512	(10,492)	12,005
Development Management	54,500	69,482	14,982	42,614	(27,632)
Planning Policy	390,100	345,088	(45,012)	(34,100)	(10,912)
Building Control Account	57,100	52,279	(4,821)	(3,454)	(1,367)
Building Control Fee Earning Account	(2,100)	18,237	20,337	29,783	(9,446)
Land Charges	(4,900)	(14,628)	(9,728)	(1,979)	(7,749)
Economic Development	276,600	225,526	(51,074)	(47,787)	(3,287)
Housing Strategy	121,700	116,966	(4,734)	(1,056)	(3,679)
Growth & Regeneration	892,600	814,062	(78,538)	(26,470)	(52,067)
Transfer to/(from) Earmarked Reserves	(62,500)	33,850	96,350	96,350	0
Total	830,100	847,912	17,812	69,879	(52,067)

Total Controllable Variance for Portfolio of (£26K) underspend

Development Service Support - £10.4K Underspend

Variance due to savings from vacant posts

Development Management - £42.6K Overspend

Variance due to lower CIL administration income and planning fees

Planning Policy - £34.1K Underspend

Variance due to Custom Self Build and New Burdens Grants offset with a transfer to reserves.

Building Control Account - £3.4K Underspend

No Major variance

Building Control Fee Earning Account - £29.7K Overspend

Building control fees lower than expected offset by contribution from Building Control reserve to ensure breakeven as required by regulation

Land Charges - £1.9K Underspend

No Major variances

Economic Development - £47.8K Underspend

Contribution to Notts Transport bid not yet required offset by reduced contribution from reserves, the Capacity Funding has been carried forward into 19/20, this is for feasibility work to ensure delivery on the sites

Housing Strategy - £1K Underspend

No major variances

Transfer to / (from) Earmarked Reserves Analysis - £96.3K

Variance due to reduced contribution from Economic Development fund reserve of £50k for Notts Transport bid re-scheduled into 19-20, additional transfer of £33k reserved for future projects in Economic development, £30k Self Build grant and £3.6k New Burden's, partially offset with a contribution from reserves of £20k to match Building Control expenditure.

Resources & Reputation Portfolio. Outturn Summary 2018/19

				Analysis	of Variance
	Current				Non
	Approved			Controllable	Controllable
	Estimate	Actual	Variation to	Budget	Recharge
	2018/19	Expenditure	Estimate	Variance	Variance
	£	£	£	£	£
Resources & Reputation					
Organisational Development	5,900	3,533	(2,367)	(46,286)	43,918
Corporate Management	1,051,700	1,015,416	(36,284)	4,096	(40,380)
Health & Safety and Emergency Planning	13,100	7,819	(5,281)	193	(5,474)
Legal Services	11,300	3,813	(7,487)	(16,025)	8,538
Central Print Room	(8,000)	80	8,080	(1,651)	9,731
Postages	0	0	0	(1,841)	1,841
Registration Of Electors	145,100	145,661	561	8,307	(7,746)
Elections	1,600	10,740	9,140	8,763	377
Estates & Valuation	3,600	1,630	(1,970)	5,956	(7,925)
Public Land & Buildings	10,600	8,843	(1,757)	(22,011)	20,254
Information Technology	20,100		(12,119)	(205,726)	193,607
Communications & Publicity	20,000		(17,850)	(8,582)	(9,268)
Corporate Officers	(9,500)	693	10,193	6,588	3,605
Business Units	(9,000)	(10,708)	(1,708)	(580)	(1,127)
Public Offices	42,400	20,712	(21,688)	(21,105)	(583)
Corporate Administration	(43,600)	(6,489)	37,111	(27)	37,138
Financial Services	(26,300)	7,571	33,871	(33,305)	67,176
Customer Services	24,100	16,695	(7,405)	(84,326)	76,921
Insurance Premiums	89,900	96,843	6,943	12,731	(5,789)
Revenues-Local Taxation	574,100	(55,975)	(630,075)	(577,892)	(52,183)
Central Provisions Account	283,400	(114,016)	(397,416)	(397,416)	0
Non Distributed Costs	128,900	125,222	(3,678)	(3,678)	0
Corporate Income & Expenditure	190,600	(1,558,143)	(1,748,743)	(27,319)	(1,721,425)
Movement in Reserves (MiRs)	(733,100)	778,900	1,512,000	(112,114)	1,623,015
Resources & Reputation	1,786,900	508,969	(1,277,931)	(1,513,251)	236,420
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Transfer to/(from) Earmarked Reserves	(522,400)	867,712	1,390,112	1,390,112	0
Total	1,264,500	1,376,681	112,181	(123,139)	236.420
Total	1,204,300	1,370,001	112,101	(123,139)	230,420

Total Controllable Variance for Portfolio of (£1513K) underspend

Organisational Development - £46.2K Underspend

Variance due to additional income from a higher number of Apprentices in year than anticipated, furthermore the MPA Training finished which contributed to this both offset with transfer to reserves. In addition there were savings on non contractual overtime.

Corporate Management - £4.1K Overspend

No major variances.

Health & Safety and Emergency Planning - £0.2K Overspend

No major variances.

Legal Services - £16K Underspend

Variance due to income generated from legal services higher than estimated and new burdens transparency grant offset with contribution to

Central Print Room - £1.6K Underspend

Reduction in printing costs due to digitalisation.

Postages - £1.8K Underspend

Savings on postages as a result of reduced volumes.

Registration Of Electors - £8.3K Overspend

Variance mainly due to government grant lower than anticipated and higher postage costs of postal vote identifier refresh.

Elections - £8.7K Overspend

Variance due to government grant not yet received for cover general election.

Estates & Valuation - £6K Overspend

Variance mainly due to additional consultancy advice for development sites

Public Land & Buildings - £22K Underspend

Variance mainly due to savings from delivery of Arnold Market and telecom mast rental income offset with transfer to reserves.

Information Technology - £206K Underspend

Major variance due to a re-phasing in the upgrade of Windows offset with lower contribution from reserves plus an underspend on the digital agenda to be delivered in 19/20 offset by contribution from reserves

Communications & Publicity - £8.6K Underspend

Variance due to lower expenditure on the use of Corporate and Nottinghamshire Unitary consultancy partially offset higher employee expenditure for maternity cover.

Corporate Officers - £6.6K Overspend

Variance mainly due to an honoraria payment and office set up costs.

Business Units - £0.6K Underspend

No major variances.

Public Offices - £21.1K Underspend

Variance mainly due to an underspend on drainage works at the Depot delayed until 2019/20 offset with a contribution to reserves, also additional income from room rental and solar panels.

Corporate Administration - £0.3K Overspend

No major variances

Financial Services - £33.3K Underspend

Variance mainly due to underspends on the procurement & consultancy budgets and vacant posts offset with a contribution to reserves

Customer Services - £84.3K Underspend

Savings as a result of staffing efficiency restructure.

Insurance Premiums - £12.7K Overspend

Variance due to the amount paid on insurance claims offset by income from settlements, offset by a contribution from the Insurance Reserve.

Revenues-Local Taxation - £577.9K Underspend

Variance mainly due to additional NNDR pool surplus, and transferred to reserves, partly offset by additional expenditure on computer software again funded from reserve.

Central Provisions Account - £397.4 Underspend

Variance mainly due to underspend on the Budget Reduction Risk budget & Transformation Fund offset with a contribution to reserves and a decrease in Civica Bad Debt Provision.

Non Distributed Costs - £3.6k - Underspend

No major variances

Corporate Income & Expenditure - £27.3k Underspend

Variance due to additional interest from Investments

Movement in Reserves (MiRs) - £112k Underspend

Variance due to reduced Direct Revenue Financing of the capital programme due to slipped schemes offset with the associated contribution from reserves.

Transfers to/(from) Earmarked reserves £1,390.1K

Variances mainly due to transfers to NNDR pool reserve £588k, contribution to transformation reserve of £229k, contribution of £155k for Digital Agenda, £109k for financing for capital schemes, £70k year end transfers to asset management reserve, £20k to community and crime reserve, £50k for budget risk reserve, a further £43k to IT Digital, £27.6k from Finance for future projects, £30k to the apprentice reserve, £17.5k EU exit preparations, £12.3k transfer from the Asset Management Fund for the Waste project at the Depot is delayed until 19/20, £8.1k for New Burdens.